

Gateway Innovation Fund

Project management and monitoring

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GIF delivery objectives

- Integration with overall Gateway strategy
- Expedited delivery of priority projects
- Value for money



Project management

- Dept. of Finance guidelines require specific project management structures for major capital projects
- Lead Gateway authorities should set up project Steering Group at senior management level
- Experienced project manager to be appointed



Role of the project manager

- Day-to-day responsibility for ensuring that the project is delivered to the specification, within budget and on time
- Preparation of progress reports for the Steering Group and the DEHLG
- Early warnings of potential significant problems or delays



Monitoring at central government level

- Day-to-day management of the Fund by the DEHLG
- GIF Management Committee
(Environment + Finance + others)
- Reports to Ministers, Cabinet and Houses of the Oireachtas as part of overall NDP monitoring



Monitoring requirements

- Phased payments from the Fund will be linked to satisfactory achievement of project milestones
- Such milestones need to be identified at the outset
- Regular (6 monthly) progress reports from the Steering Committee to the DEHLG



Post-project review

- Required under Finance guidelines for all capital projects in excess of €30m
- Review to be undertaken when sufficient time has elapsed to evaluate flow of benefits / costs from project
- Were the planned outcomes appropriate?
- Were the appraisal and management procedures satisfactory?



Scottish Cities Growth Fund 2006/08

- Similar objectives to GIF, but designed to benefit smaller projects
- Projects linked to City Vision statements
- Wide range of project partners
- For further details see:
 - ☁ www.scotland.gov.uk/publications
 - ☁ www.edinburgh.gov.uk